



Multiple Enterprise Funds, CARES Funding Update, and Budget Development Finance Committee Meeting

March 16, 2021

March 16, 2021 Finance Committee Meeting

Today – Three Separate Presentations

- Background on Enterprise Funds & Review of Programs at WCPSS
- Detailed Review & Update on Federal CARES Funding
- Pre-View of the Landscape for the 2021-22 Proposed Budget

Multiple Enterprise Funds

What is a Multiple Enterprise Fund?

The Wake County Public School System (WCPSS) offers several enterprise programs that are self supporting. These programs provide opportunities to enhance student success and partner with community agencies for use of our facilities.

Multiple enterprise funds are supported by tuition and fees. Year-end balances remain with each program.

Multiple Enterprise Funds

The budget summaries on the following slides are from 2018-19 to show the most recent year pre-pandemic. In spring 2020, the COVID-19 pandemic began impacting these programs:

- Some programs paused while students were off site.
- Some programs experienced significant decreases in revenues.
- Community schools allocations to schools paused for at least the current year.
- Carryover funds from Before and After School supported the FAST program.

WCPSS is managing through the pandemic and expects the programs to gradually resume a pre-pandemic status as more students return to school buildings.

Multiple Enterprise Funds

Multiple Enterprise Funds consist of the following programs:

- PRC 035 – School Nutrition
- PRC 701 – Before and After School Care
- PRC 704 – Community Schools
- PRC 705 – Pre-School
- PRC 711 – Summer School
- PRC 742 – Summer Camp
- PRC 743 – Project Enlightenment – Self Support

Multiple Enterprise Funds

PRC 035 – School Nutrition

The National School Lunch Program (NSLP) is a federally assisted meal program operating in public schools. It provides nutritionally balanced, low-cost or free meals to students each school day.

- Child Nutrition Services contributes to the academic success of all students in the Wake County Public School System by providing nutritious, well-balanced meals.
- Staff for Child Nutrition Services is formula based.
- Staffing includes a full-time manager plus cashier/assistant positions as determined by a formula.
- Meals served shall be consistent with the current edition of the Dietary Guidelines for Americans, Federal Regulations as approved for North Carolina and State Board of Education Policy on Nutrition Standards for School Meals.

Multiple Enterprise Funds

PRC 035 – School Nutrition

Total budget for 2018-19

Purpose Description	Budget 2018-2019
USDA Grants - Regular	\$ 35,500,545
USDA Grants - Non-Food Assistance	\$ 630,000
USDA Grants - Fresh Fruit and Vegetable	\$ 20,631
Sales - Breakfast - Full Pay	\$ 757,871
Sales - Lunch - Full Pay	\$ 9,796,701
Sales - Lunch - Reduced	\$ 357,926
Sales - Supplemental Sales	\$ 7,200,000
Sales - Other	\$ 19,500
Catered Breakfasts	\$ 1,500
Catered Lunches	\$ 91,000
Suppers and Banquets	\$ 53,000
Catered Supplements	\$ 300,000
State Reimbursement - Reduced Price Breakfast	\$ 123,112
Interest Earned on Investments	\$ 95,000
Indirect Cost Allocated	\$ 2,455,123
Other Restricted Local Sources	\$ 200,000
	\$ 57,601,909

2018-19 budget is used to show figures "pre-pandemic".

Multiple Enterprise Funds

PRC 701 – Before and After School Care (BASC)

WCPSS's before and after-school programs provide a safe, stimulating environment for students whose family situations require student supervision before and/or after the school day. Students who attend the regular day program are eligible for enrollment in the before and after school programs.

- WCPSS had 76 elementary schools operating a BASC program prior to COVID-19.
- Each school oversees their budget at the school level which is supported entirely by tuition collections.
- Budget is calculated by the number of participants times the tuition rate times months of operation.
- Tuition rate depends upon the start and end times of the school.
- Many of the programs have paused during COVID and are not currently operating. Some schools shifted their programs to the YMCA.
- 70% of carryover funds in 2020-21 transferred from schools to cover FAST costs for childcare during the pandemic.
- Total budget for 2018-19

Carryover	Revenue	Total Budget
\$ 5,057,032	\$ 8,818,663	\$ 13,875,695

Multiple Enterprise Funds

PRC 704 – Community Schools (Community Use)

Community use of facilities includes any event or activity presented by groups not sponsored by the Wake County Public School System (WCPSS) or a school-sponsored group holding an event or activity at a school site.

- The school system encourages reciprocal long-term partnerships with the community for public and private use and improvement of Wake County facilities.
- Principals receive a Community Use quarterly allocation when their school buildings and/or grounds are used by fee-paying external groups. The quarterly allocation has paused in 2020-21.
- Such organizations include: PTA, PTSA, Booster Club, religious organizations and central services activities categorized as a community use events.
- Total budget for 2018-19

Carryover	Revenue	Total Budget
\$ 4,448,008	\$ 5,522,495	\$ 9,970,503

Multiple Enterprise Funds

PRC 705 – Pre-School

This program allows pre-school children to participate in programs approved at specific schools. Families pay tuition for the services.

- Budget is at the school level and supported entirely by tuition collections.
- Budget is based on the number of participants times current tuition rate.
- The board approves each pre-school program.
- Currently there are 4 elementary schools offering this program – Kingswood ES, Lacy ES, Timber Drive ES and Wiley ES.
- Many of the programs have paused during COVID and are not currently operating.
- Total budget for 2018-19

Carryover	Revenue	Total Budget
\$ 213,561	\$ 184,200	\$ 397,761

Multiple Enterprise Funds

PRC 711 – Summer School Tuition

Summer School Tuition program provides opportunities for students to take classes to gain or recover credits. The program is not for original credits.

- Students are responsible for paying tuition cost for each class.
- Courses are identified by the principal, based on the needs of the students.
- Enloe High School is the only site to offer the program.
- Total Budget for 2018-19

Carryover	Revenue	Total Budget
\$ 118,705	\$ 800	\$ 119,505

Multiple Enterprise Funds

PRC 742 – Summer Camp

- Budget is at the school level and supported entirely by tuition collection.
- Budget is based on the number of participants times the current tuition rate.
- Currently, there are five elementary schools offering a summer camp program – Cary ES, Davis Drive ES, Green Hope ES, Jeffrey’s Grove ES and Weatherstone ES.
- Total budget for 2018-19

Carryover	Revenue	Total Budget
\$ 308,138	\$ 167,830	\$ 475,968

Multiple Enterprise Funds

PRC 743 – Project Enlightenment – Self Support

Project Enlightenment is an early childhood education and prevention program of WCPSS for young children birth through kindergarten and their families who are Wake County residents.

Services may include:

- Parent-Child Activities
- Play Groups for Parents and Children Together
- “Getting Ready for Kindergarten” Activities
- Developmental Screenings
- Parent Education
- Referrals to Community Programs & Agencies

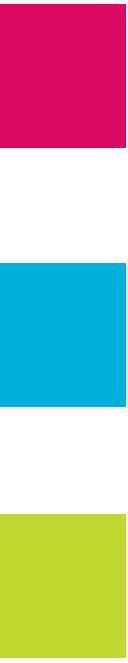
These funds support a portion of salaries for professional staff and Summer Extended Contracts.

Total budget for 2018-19

Carryover	Revenue	Total Budget
\$ 49,864	\$ 117,943	\$ 167,807

CARES Funding Update

CARES FUNDING



CARES Funding Update

- Background on Coronavirus Aid, Relief and Economic Security (CARES)
- Funding received by Program
- Current & planned utilization
 - Academics
 - Social Emotional Learning
 - CNS Staff Support & Community Food Distribution
 - Student Technology
 - PPE & related Personnel Sanitation Materials
 - Custodial & Staff Cleaning Supplies
- Timing

CARES Funding Update

Background on Coronavirus Aid, Relief and Economic Security (CARES)

Funding Stream	State Total	WCPSS Total	Percent of State Total	Spending Deadline	Source
Governor Cooper's Emergency Fund	\$50.0 m	\$3.8 m	8%	6/30/20	State Funds
Coronavirus Relief Fund – State Funds	\$3.5 b	\$21.6 m	1%	12/31/21	Federal CARES Act
K-12 Emergency Relief Fund (ESSERF)* ➤ State Aid to LEAs and Charters (\$24.5 m) ➤ State Emergency Needs and Administration (\$2.9 m)	\$396.3 m	\$27.4 m	7%	9/30/22	Federal CARES Act
Governor's Emergency Education Relief (GEER) Fund	\$95.6 m	\$5.3 m	6%	9/30/22	Federal CARES Act
Coronavirus Relief Fund – Wake County Government	\$3.5 b	\$29.1 m	1%	12/31/21	Federal CARES Act

* Elementary and Secondary School Emergency Relief Fund (ESSERF)

CARES Funding Update

Governor Cooper's Emergency Fund

- First emergency funds received
- Spending deadline of June 30, 2020
- \$2.4 m for Child Nutrition salaries and benefits
- \$1.4 m for Custodial contract cleaning

CARES Funding Update

Coronavirus Relief Funds – State Funds

- Spending deadline of December 31, 2021

		Dollars in Millions		
		<u>2019-20</u>	<u>2020-21</u>	<u>Total</u>
PRC	CARES Act Coronavirus Relief Fund			
121	Summer Learning Program		\$5.8	\$5.8
122	School Health Support		\$1.1	\$1.1
123	Nondigital Resources		\$0.3	\$0.3
124	Student Computers and Devices		\$2.5	\$2.5
125	School Nutrition	\$4.1	\$0.2	\$4.3
126	Personnel Computers and Devices		\$0.5	\$0.5
128	Home and Community WiFi		\$1.5	\$1.5
132	Exceptional Children		\$3.7	\$3.7
135	Cybersecurity		\$0.3	\$0.3
137	Personal Protective Equipment		\$1.5	\$1.5
138	Gaggle Safety Management		\$0.1	\$0.1
		<u>\$4.1</u>	<u>\$17.5</u>	<u>\$21.6</u>

CARES Funding Update

CRF - State Funds - Academics (PRC 121) Summer Learning Program

Funding Received	\$5,813,964
ABC Transfer to CRF - Student Computers and Devices	(\$214,772)
Summer Learning (Salaries & Benefits)	(\$1,605,094)
Instructional Reading and Math Resources/Materials	(\$3,228,153)
Professional Development (Science of Reading)	(\$167,473)
Home Libraries for Grades 3-4	(\$598,472)

CARES Funding Update

CRF - State Funds - SSS (PRC 122) Student Health Support

Funding Received	\$1,043,748
ABC Transfer to CRF - Personnel Computers and Devices	(\$62,228)
Supportive Counseling Services Contracts	(\$309,727)
Community Liaison Contracts	(\$78,000)
Psychological Evaluations	(\$130,880)
Community Partnerships	(\$237,164)
Parents and Student Support Sessions	(\$100,000)
Office of Early Learning (OEL) Support	(\$125,749)

CARES Funding Update

CRF - State Funds - SES (PRC 123) Non-digital Resources

Funding Received	\$314,409
Hard copies of material for special education students and for elementary education	(\$128,171)
Letterland kits for special education and kindergarten students	(\$186,238)

CARES Funding Update

CRF - State Funds - (PRC 124) Student Devices

Funding Received	\$2,477,527
ABC Transfers from CRF Funds: Summer Learning Program: \$214,772, Personnel Computers and Devices: \$22, Connectivity Student Mobile Internet Access: \$599,873, and Gaggle Safety Management: \$29,678	\$844,345
6,000 iPads and cases with AppleCare+ for Pre-K and replacement iPads for those used in the interim to support virtual learning	(\$2,355,715)
Chromebooks and Cases	(\$916,116)
Parts and Chargers for iPads and Chromebooks	(\$28,232)
JAMF (Mobile Device Management)	(\$21,809)

CARES Funding Update

CRF - State Funds – (PRC 125) Child Nutrition Services

- To provide continued employment for staff & support Community Food Distribution
- Acquisition of equipment needed for curbside food distribution
 - Tents
 - Temperature Holding Equipment
 - Supplies
- 2.9 million meals served to community March 2020 through October 2020
- 85,658 meals served to community last week of October

Funding Received	\$4,319,897
Salaries and benefits	(\$3,856,221)
Non-personnel cost	(\$463,676)

CARES Funding Update

CRF - State Funds - (PRC 126) Personnel Devices

Funding Received	\$523,991
ABC Transfer to CRF - Student Devices (\$22) and from School Health Support Personnel \$62,228	\$62,206
487 Staff Devices (Lenovo X1 Yoga)	(\$523,969)
Software to Support Social Emotional Learning	(\$62,228)

CARES Funding Update

CRF - State Funds - (PRC 128) Home and Community Wifi

Funding Received	\$1,456,823
ABC Transfer to CRF - Student Devices	(\$599,873)
12,576 Verizon hotspot devices (service not included)	(\$843,462)
USB cable parts	(\$13,488)

CARES Funding Update

CRF - State Funds - SES (PRC 132) Exceptional Children

Funding Received	\$3,708,556
Stipends and travel for Individualized Education Plan (IEP) meetings and after-hours evaluations	(\$226,140)
Pre-K Aged Instructional Supplies for Recovery	(\$455,589)
K-12 Instructional Supplies for Recovery	(\$2,305,090)
K-12 Instructional Equipment	(\$32,964)
Contract Services to Support Recovery	(\$40,000)
Comp Services	(\$64,626)
Contract Remaining to Support Recovery	(\$160,000)
Subscriptions	(\$300,000)
Personal Protective Equipment (PPE) and Cleaning Supplies	(\$45,000)
Instructional Supplies	(\$79,147)

CARES Funding Update

CRF - State Funds - (PRC 135) Cybersecurity

Funding Received	\$268,346
Cloud Monitoring Application	(\$236,735)
Forensic Hardware	(\$1,795)
Cover part of Google Enterprise purchase	(\$29,816)

CARES Funding Update

CRF - State Funds - (PRC 137) Personal Protective Equipment

Funding Received	\$1,483,411
Custodial cleaning supplies	(\$1,483,411)

CARES Funding Update

CRF - State Funds - (PRC 138) Gaggle

Funding Received	\$162,288
ABC Transfer to CRF - Student Devices	(\$29,678)
Gaggle Safety Management Tools (Grades 9-12) for Google Drive and Outlook email	(\$132,610)

CARES Funding Update

ESSERF - Federal Funds - (PRC 163) K-12 Emergency Relief Fund - \$24.5 m

- Most flexibility of all categories
- To be used for stabilization
- Available for use through September 2022
- Planned for use similar to ARRA Funds during Great Recession
- Used funding for contract services for social work, guidance counselors, and psychological support in 2020-21
- Projecting \$18.5 million in carryover for 2021-22 to be used for:
 - PPE replenishment
 - Custodial cleaning and supplies
 - Compensatory student services
 - Mandatory summer school for reading and K-12 core subject areas

CARES Funding Update

ESSERF - Federal Funds - (PRC 163) K-12 Emergency Relief Fund - \$24.5 m

Funding Received	\$24,492,392
Special Education Stipend Pay Compensatory Services (includes benefits)	(\$2,832,327)
COVID Custodial Supplies	(\$1,000,000)
COVID Custodial Contract Cleaning	(\$1,000,000)
Counselor, Psychological, and Social Worker COVID Support Services	(\$803,235)
COVID Personal Protective Equipment	(\$124,450)
COVID Signage Printing Costs	(\$121,746)
Indirect Costs	(\$98,451)
Stipend Pay Health Support Services (includes benefits)	(\$12,183)
Carryover for use in 2021-22	(\$18,500,000)

CARES Funding Update

ESSERF 10% State Reserve - \$2.9 m

- Digital Curricula - \$1.2 m
- Learning Management System - \$0.5 m
- Innovative Childcare & Remote Extended Support (ICARES) - \$0.3 m
- Exceptional Children Grants (funding to be received) - \$0.9 m
- Available through September 2022

CARES Funding Update

ESSERF - Federal Funds - (PRC 165) Digital Curricula

Funding Received	\$1,160,159
District Software Subscription to high quality NC standards aligned digital curriculum	(\$1,085,253)
Software Subscription for non-public school	(\$48,269)
Indirect Cost	(\$26,637)

CARES Funding Update

ESSERF - Federal Funds - (PRC 166) Learning Management System

Funding Received	\$545,138
Canvas Software Subscription	(\$512,621)
Canvas Software Subscription for non-public school	(\$20,000)
Indirect Cost	(\$12,517)

CARES Funding Update

ESSERF - Federal Funds - (PRC 168) Innovative Childcare and Remote Extended Support

Funding Received	\$350,000
Scholastic School Support Centers	
Contract Services for YMCA	(\$330,000)
Contract for Evaluation Services through June 30, 2021	(\$10,000)
Contract for Evaluation Services July - December 2021	(\$10,000)

CARES Funding Update

Governor's Emergency Education Relief (GEER) Fund - \$5.3 m

- Specialized Instructional Support Personnel for COVID-19 Response - \$3.7 m
- Supplemental Instructional Services - \$1.6 m
- Funds to be used through September 2022

CARES Funding Update

GEER Fund - (PRC 169) Student Health Support

Funding Received	\$3,682,974
Social Emotional Support Positions	(\$2,229,568)
Nursing COVID Support Services	(\$178,347)
Indirect Cost	(\$52,395)
Carryover to fund social emotional support positions in 2021-22	(\$1,222,664)

CARES Funding Update

GEER Fund - (PRC 170) Supplemental Instructional Services

Funding Received	\$1,650,821
Instructional Support Specialists	(\$656,193)
Indirect Cost	(\$15,421)
Total remaining to fund positions in 2021-22	(\$979,207)

CARES Funding Update

Coronavirus Relief Fund from Wake County Government - \$29.1 m

- Funding provided by County in two installments
- Initial installment of \$14.1 million used in 2019-20 to purchase 50,000 devices
- Devices deployed to students to facilitate remote learning

CARES Funding Update

Coronavirus Relief Fund from Wake County Government - \$29.1 m

- Funding provided by County in two installments
- Second installment of \$15 million targeted at:
 - Personal Protective Equipment (PPE) and health safety supplies for students, faculty, and staff
 - Cleaning and sanitation of schools, facilities, and transportation
 - Healthcare signage & barriers
 - Support student connectivity to remote learning
 - Support of food security efforts for students

CARES Funding Update

Coronavirus Relief Fund from Wake County Government - \$29.1 m

Funding Received	\$29,100,000
50,000 devices to facilitate remote learning	(\$14,100,000)
Personal Protective Equipment (PPE), sanitation and cleaning supplies, barriers, signage, MERV 13 filters	(\$7,854,744)
Child Nutrition Services feeding program	(\$5,545,256)
Student connectivity	(\$1,600,000)

CARES Funding Update

PPE & Sanitation & Cleaning Acquired thus far using Wake County CARES Funding

Item	Item Quantity
Disposable Masks	3,005,000
Clear Face Masks	23,800
Cloth Face Coverings	180,000
Face Shields	30,000
Eye Goggles	1,000
Thermometers	5,000
Isolation Gowns	214,000
Nitrile Gloves	3,019,400
Vinyl Gloves	5,763,000
Choral Masks	7,338
Instrument Masks	4,688

CARES Funding Update

PPE & Sanitation & Cleaning Acquired thus far using Wake County CARES Funding

Item	Item Quantity
Hand Sanitizer 10oz Bottles	32,000
Hand Sanitizer Dispensers	20,000
Hand Sanitizer Gallon Refill	40,000
Dispenser Batteries	80,004
Pump for Gallon Refill	350

CARES Funding Update

PPE & Sanitation & Cleaning Acquired thus far using Wake County CARES Funding

Item	Item Quantity
Technology Cleaning Wipes Containers	11,000
Purell Surface Wipes Containers	7,500
Betco Disinfectant - Quart	660
Betco Disinfectant - 5 Gallon	6,000
5 Gallon Pump with Spout	350
Pump Sprayers 1-3 Gallons	900
Oxivir Wipes Containers	53,800
Virex Plus Cleaner - 2.5 liter	400
Spray Bottles with Triggers	23,000
Oxivir 55 Gallon Barrel	1,240
Drum Pump 55 Gallon	200

CARES Funding Update

State of NC Issued Personal Protective Equipment (PPE)/Donated PPE

State Issued	Item Quantity
Thermometers	1,716
Gowns	5,888
Disposable Masks	87,000
Face Shields	2,382
Cloth Face Coverings	1,070,520
Youth Cloth Masks	344,500

Donated	Item Quantity
Cloth Face Coverings	212,300
KN95 Filtering Masks	42,000

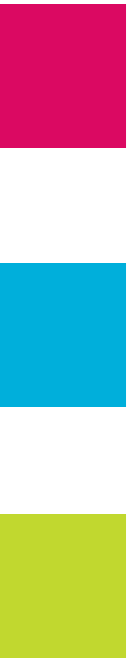
CARES Funding Update

Future CARES Funding Expected

- ESSER II – Planning Allotment \$96.0 m
- GEER II
- Available through September 2023

Preparation for 2021-22 Proposed Operating Budget

Pre-View of the Landscape for the 2021-22 Proposed Budget



Preparation for 2021-22 Proposed Operating Budget

Budget Timeline

October 2020	Provide instructions and budgetary assumptions (projected student membership, new schools, calendar and rate changes, and square footage and acreage) for the development of the Superintendent's Proposed Budget
November 2020 - December 2020	Each area prepares and submits funding requests and budget projections
January 2021	Budget staff provides an unbalanced budget for the superintendent's review
February 2021 - March 2021	Superintendent and chiefs work sessions to balance the budget
April 6, 2021	Deliver the Superintendent's Proposed Budget to the Board of Education
April 2021 - May 2021	Board of Education work sessions, public hearing, and approval of their proposed budget
May 15, 2021	Deliver the Board of Education's Proposed Budget to the county commissioners

Preparation for 2021-22 Proposed Operating Budget

2021-22 Proposed Operating Budget Categories

- Legislative Impact
- New Schools and School Changes
- Student Growth
- Program Continuity
- Increasing Property Costs
- Deferred Operational Needs
- Removal of Prior Year One-Time Costs
- New or Expanding Program
- Changes to Grants, Donations, and Fees
- Grants, Donations, and Fees Ending

Preparation for 2021-22 Proposed Operating Budget

Multi-Year Funding Initiatives Established by Board – Non-Certified Staff Compensation

Non-Certified Personnel Salary Increase Phase-In

Area Systemwide

Description The proposed increase for non-certified personnel is a five-year phase-in to adjust based on market competitive salaries. The total cost for the full five years is \$35 million. The phase-in included an increase of \$7.7 million in 2019-20, which provided a 3 percent salary increase for non-certified personnel and raised the bus driver salary schedule to a \$15 per hour minimum. The \$15 minimum bus driver salary adjustment began January 1, 2020 and the 2019-20 budget included \$1.568 million to cover costs for January through June. For 2020-21, the budget increased another \$1.568 million to cover costs for July through December.

This proposal is to add \$6.4 million to the budget for the next four years. These adjustments will be in addition to any salary increases approved by the legislature each year.

Multi-Year Phase-In Costs	
	Local
Actual	
2019-20	\$7,700,000
2020-21	\$1,568,000
Proposed	
2021-22	\$6,433,000
2022-23	\$6,433,000
2023-24	\$6,433,000
2024-25	\$6,433,000
Total	\$35,000,000

Strategic Objective Human Capital

Description	MOE	Local
Salary Increase		\$ 6,433,000
Total	-	\$ 6,433,000

Preparation for 2021-22 Proposed Operating Budget

Multi-Year Funding Initiatives Established by Board – Maintenance & Operations

Formula Alignment - Maintenance and Operations

Area	Maintenance and Operations
Description	<p>The Current Replacement Value (CRV) for Wake County Public School System (WCPSS) facilities in 2020-21 is \$4,200,000,000. Industry standard for Maintenance and Operations (M&O) budgeting averages 3 percent annually of the CRV of facilities which would put the recommended industry standard for M&O at \$126,000,000. M&O was funded in 2020-21 with an operating budget of \$96,477,516. This amount includes maintenance, utilities, and operating capital. Based on the current funding and industry standards, M&O is currently funded at 77 percent of the industry standard.</p> <p>For the 2021-22 year, the projected CRV for WCPSS facilities will be \$4,184,757,348. Based on the 3 percent budgeting average of the CRV, the industry standard for M&O would be \$125,542,720. The projected budget for M&O will be the 2020-21 budget of \$96,477,516 plus the growth funding for 2021-22 of \$1,926,128 which equals \$98,403,644. The adjustment needed to reach industry standards is \$27,139,076.</p>
Calculations	<p>2021-22 CRV for M&O: \$4,184,757,348 Industry Standard for M&O Budgeting: \$4,184,757,348 * 3% of CRV = \$125,542,720</p> <p>2020-21 M&O Budget: \$96,477,516 2021-22 New Schools and School Changes Funding Request: \$1,926,128</p> <p>2021-22 M&O Budget (2020-21 budget + 2021-22 growth): \$96,477,516 + \$1,926,128 = \$98,403,644</p> <p>Industry Standard minus 2021-22 M&O budget (\$125,542,720 - \$98,403,644) = \$27,139,076</p> <p>Adjustment Needed to reach Industry Standards: \$27,139,076</p>
Proposed Funding	M&O is requesting \$6.8 million for the next four years to bring M&O to industry standards.

Multi-Year Phase-In Costs	
	Local
Actual	
2019-20	\$2,500,000
2020-21	\$1,000,000
Proposed	
2021-22	\$6,784,769
2022-23	\$6,784,769
2023-24	\$6,784,769
2024-25	\$6,784,769
Total	\$30,639,076

Strategic Objective Learning & Teaching

Description	MOE	Local
M&O Budget		\$ 6,784,769
Total	-	\$ 6,784,769

Preparation for 2021-22 Proposed Operating Budget

Multi-Year Funding Initiatives Established by Board – Student Social Emotional Support

School Support for Social Emotional Learning

Area: Student Services

Description: After the joint Wake County commissioners and school board meeting in May of 2018, it was suggested that a multi-year plan would be helpful in seeing the total instructional support staff need for the district. During the Wake County Board of Education's Student Achievement Committee (SAC) meeting on August 13, 2018, it was requested that a five-year plan be developed around how to address additional instructional support staff based on an acuity model that favors need.

This request is to obtain funding for 1,017 Months of Employment (MOE) for full-time instructional support positions based on need as demonstrated by an approved acuity model. The long-term goal of reducing the ratios closer to recommended national averages for instructional support positions will require 4,731 MOE or \$36.9 million. This is the third year of a six-year request for funding for social emotional learning.

The focus of the services to schools will be to facilitate the social emotional learning of students in Wake County Public School System (WCPSS) schools based on evidenced-based curriculum and practices. The Adverse Childhood Experiences (ACE) study indicates that adults who experienced multiple indicators of trauma in childhood had more negative health outcomes as adults.

There is currently a director and two senior administrators supporting over 450 counselors, 192 schools, and multiple training initiatives including bullying prevention, dropout prevention, American School Counselor Association (ASCA) National Model, and social emotional learning. The department also supports regional and grade level counselor Professional Learning Teams (PLTs), Lose Control, Lose Your License legislation, and placement/supervision of school counseling interns (currently serving over 45 interns). An additional senior administrator would help with the daily workload and would allow for all counselors to have more direct support and leadership from district staff.

There has been a 60 percent increase in the number of homeless students entering the school system, resulting in a need to add one additional Homeless Program social worker to process students, support school-based social workers, and work with other departments such as Student Assignment and Transportation to ensure students experiencing homelessness receive all appropriate and adequate services.

This is a six-year plan for expanding school support for social emotional learning.

Multi-Year Phase-In Costs								
	State		Local		Federal		Total	
	MOE	Cost	MOE	Cost	MOE	Cost	MOE	Cost
Actual								
2019-20	270.00	\$ 1.7 m	86.00	\$ 0.9 m			356.00	\$ 2.6 m
2020-21					310.00	\$2.3 m	310.00	\$ 2.3 m
Proposed								
2021-22			1,017.00	\$ 8.0 m			1,017.00	\$ 8.0 m
2022-23			1,016.00	\$ 8.0 m			1,016.00	\$ 8.0 m
2023-24			1,016.00	\$ 8.0 m			1,016.00	\$ 8.0 m
2024-25			1,016.00	\$ 8.0 m			1,016.00	\$ 8.0 m
Total	270.00	\$ 1.7 m	4,151.00	\$32.9 m	310.00	\$2.3 m	4,731.00	\$36.9 m

School Support for Social Emotional Learning

Description: **Demonstrated Need:** Adverse Childhood Experiences (ACE) indicators are physical, sexual, and emotional abuse, physical and emotional neglect, intimate partner violence, mother treated violently, substance misuse within household, household mental illness, parental separation/divorce, and incarcerated household member. Other barriers are homelessness, hunger, chronic absenteeism, substance abuse, and mental health challenges.

While the school system cannot change the environment of students, we can teach trauma-informed, resiliency and restorative practice skills, and we can identify needs in order to connect students and families to community resources to assist in addressing the barriers that prevent positive outcomes for students. 2019-20 Data from CaSS Department Annual Reports gives us an indication of the trauma that some of our students experience.

Child Protective Services (CPS) Referrals	874
Homelessness	2,431
Foster Care Placement	502
Self-injury	427
Suicide Screenings/Suicides	2,702/2
Threat Assessments	460
Behavior Incidents	80,337
Short-Term Suspensions	6,818
Long-Term Suspensions	3
ACE Referrals	499
Mental Health Referrals (Alliance)	622
Chronic Health Conditions	17,732
Medication (doses given)	37,943
Invasive Procedures	212

Strategic Objectives: Learning & Teaching and Human Capital

Description	MOE	Local
Counselors	252.50	\$ 1,903,528
Social Workers	305.50	2,299,809
Psychologists	237.00	1,989,935
Instructional Specialists	84.00	623,942
School Nurses	42.00	378,861
Lead Psychologist	24.00	200,301
Senior Administrators	24.00	198,599
Lead Social Workers	24.00	178,268
School Counseling Senior Administrator	12.00	99,478
Health Services Senior Administrator	12.00	99,478
Travel		20,000
Computers (one-time cost)		11,000
Supplies and Materials		5,000
Total	1,017.00	\$ 8,008,199

Preparation for 2021-22 Proposed Operating Budget

Multi-Year Funding Initiatives Established by Board – Instructional Support Technicians

Instructional Support Technicians

Area Technology

Description Over the past five years, the Wake County Public School System (WCPSS) added approximately 52,000 laptops through Capital Improvement Plan (CIP) 2013. During that time, no additional technology support staff was added. Over the next seven years, an additional \$22 million to \$25 million will be spent annually on devices and classroom technology. With COVID-19, an additional 135,000 Chromebooks and 6,000 iPads were purchased.

According to the North Carolina Digital Learning Media Inventory, the state average ratio of technician to devices is 1:1,956. The WCPSS ratio in 2018-19 was 1:7,714. There were 162,000 devices (Windows, iPads, Chromebooks) and 21 Instructional Support Technicians (ISTs) on staff. If we were to move to the state average, we would need 61 additional ISTs (without adding additional devices).

Proposed Funding The requested funding over six years will support the hiring of full-time ISTs and provide startup funds for the establishment of the positions. In 2019-20 and 2020-21, seven ISTs were allotted each year instead of 13 and 14 respectively. This changes the total provided after five years to 54 instead of 61.

Multi-Year Phase-In Costs		
	Local	
	MOE	Cost
Actual		
2019-20	84.00	\$ 603,127
2020-21	84.00	\$ 614,884
Proposed		
2021-22	120.00	\$ 869,778
2022-23	120.00	\$ 869,778
2023-24	120.00	\$ 869,778
2024-25	120.00	\$ 869,778
Total	648.00	\$ 4,697,123

Strategic Objectives Learning & Teaching and Human Capital

Budget Adjustments

Description	MOE	Local
ISTs	120.00	\$ 855,128
Laptops (one-time cost)		10,000
Travel		11,650
Remove prior year one-time cost		(7,000)
Total	120.00	\$ 869,778

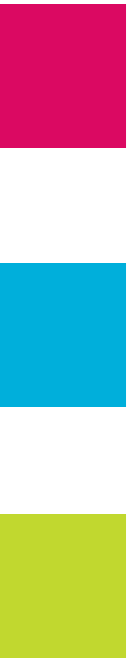
Preparation for 2021-22 Proposed Operating Budget

Budget Considerations/Potential Risks

- Projected Student Membership
- State Held Harmless Provision
- Charter Schools
- Salary Increases
- Employer Matching Rate Increases
- Non-Recurring County Appropriation Increase
- Restore Base Budget Adjustments
- CNS Revenues & Transportation Funding

Multiple Enterprise Funds, CARES Funding Update, and Budget Development

Q&A





Multiple Enterprise Funds, CARES Funding Update, and Budget Development Finance Committee Meeting

March 16, 2021